



BUREAU OF THE  
**Fiscal Service**  
U.S. DEPARTMENT OF THE TREASURY

# Data 2.0: What?

## So What?

## Now What?



Jay D. Offenberger  
Data Analyst  
Employment Services Division

# Data 2.0: What? So What? Now What?

---

## Outline:

### 1. Why Data?

Better Data, Better Decisions

(video available on the ARC customer page)

### 2. Most Organizations have big dreams for the future.

(Mission, Vision, Values, Goals, & Objectives)

### 3. While struggling to accomplish dreams of the past.

(Action Plans & Metrics)

### 4. Data can help bridge the gap!

(What? So What? Now What?)

# Data 1.0: Better Data, Better Decisions

---

## 1. Why Data?

### Better Data, Better Decisions

- a) History of using data to make decisions.
- b) Why is it necessary to use data in my job?
- c) What benefits can using data provide me?
- d) Is all data equal?

# Data 1.0: Better Data, Better Decisions

---

## W. Edwards Deming Quotes

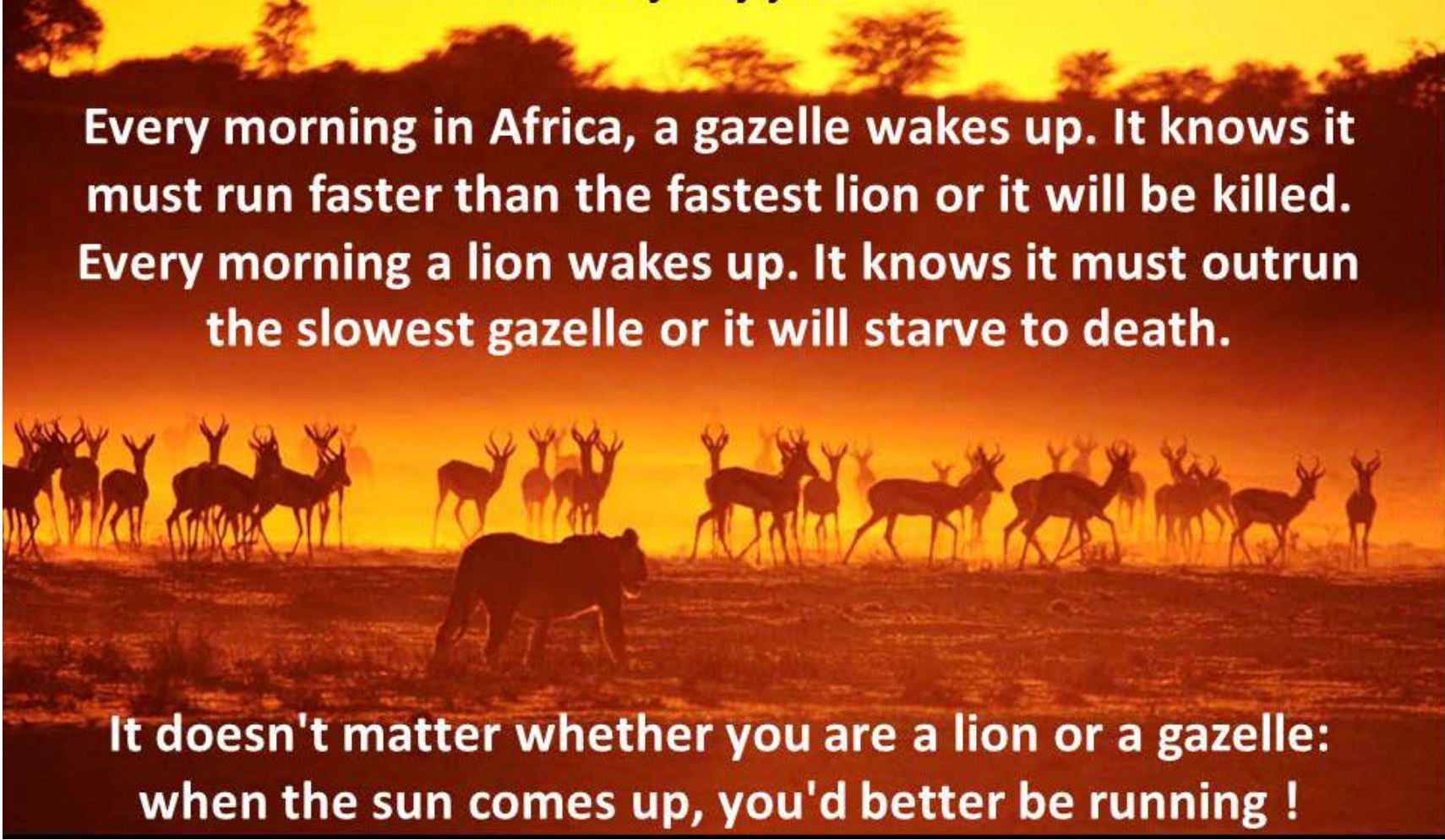
“Without data, all anyone has are opinions. Data elevates the probability that you’ll make the right decision.”

“In God We Trust; all others must bring Data!”

“If you can’t describe what you are doing as a process, you don’t know what you are doing.”

# Data 1.0: Better Data, Better Decisions

---



Every morning in Africa, a gazelle wakes up. It knows it must run faster than the fastest lion or it will be killed. Every morning a lion wakes up. It knows it must outrun the slowest gazelle or it will starve to death.

It doesn't matter whether you are a lion or a gazelle: when the sun comes up, you'd better be running !

# Data 1.0: Better Data, Better Decisions

---



# Data 1.0: Better Data, Better Decisions

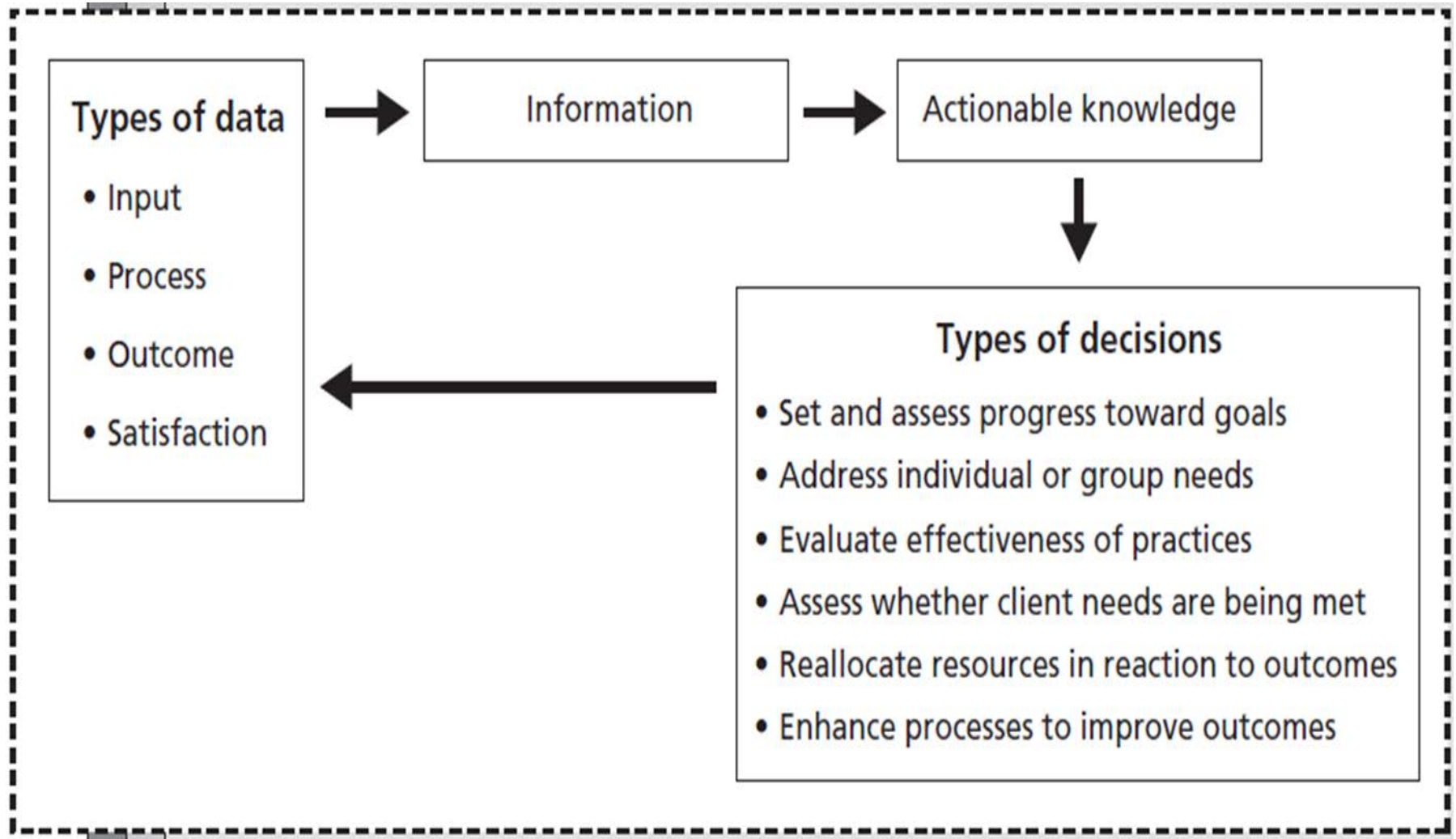
---

## Advantages of Data based Decision Making

- Standardize Expectations
- Standardize Processes and Policies
- Facilitates fast and accurate Communication
- Enables Evaluation and Accountability
- Enables Goal setting
- Facilitates Change Management



# Data 1.0: Better Data, Better Decisions





# Data 1.0: Better Data, Better Decisions

---



## Hierarchy of Data

**No Data**

**Unorganized,  
Incomplete, or  
Faulty Data**

**Improper Data  
Analysis**

**Analyzed Data**

**Analyzed Data  
with External  
Comparisons**

# Data 1.0: Better Data, Better Decisions

---



The goal is to turn Data into Information  
& Information into Insight.

# Data 2.0: What? So What? Now What?

---

## Outline:

- ✓ Why Data?

  - Better Data, Better Decisions

  - (video available on the ARC customer page)

- 2. Most Organizations have big dreams for the future.

  - (Mission, Vision, Values, Goals, & Objectives)

- 3. While struggling to accomplish dreams of the past.

  - (Action Plans & Metrics)

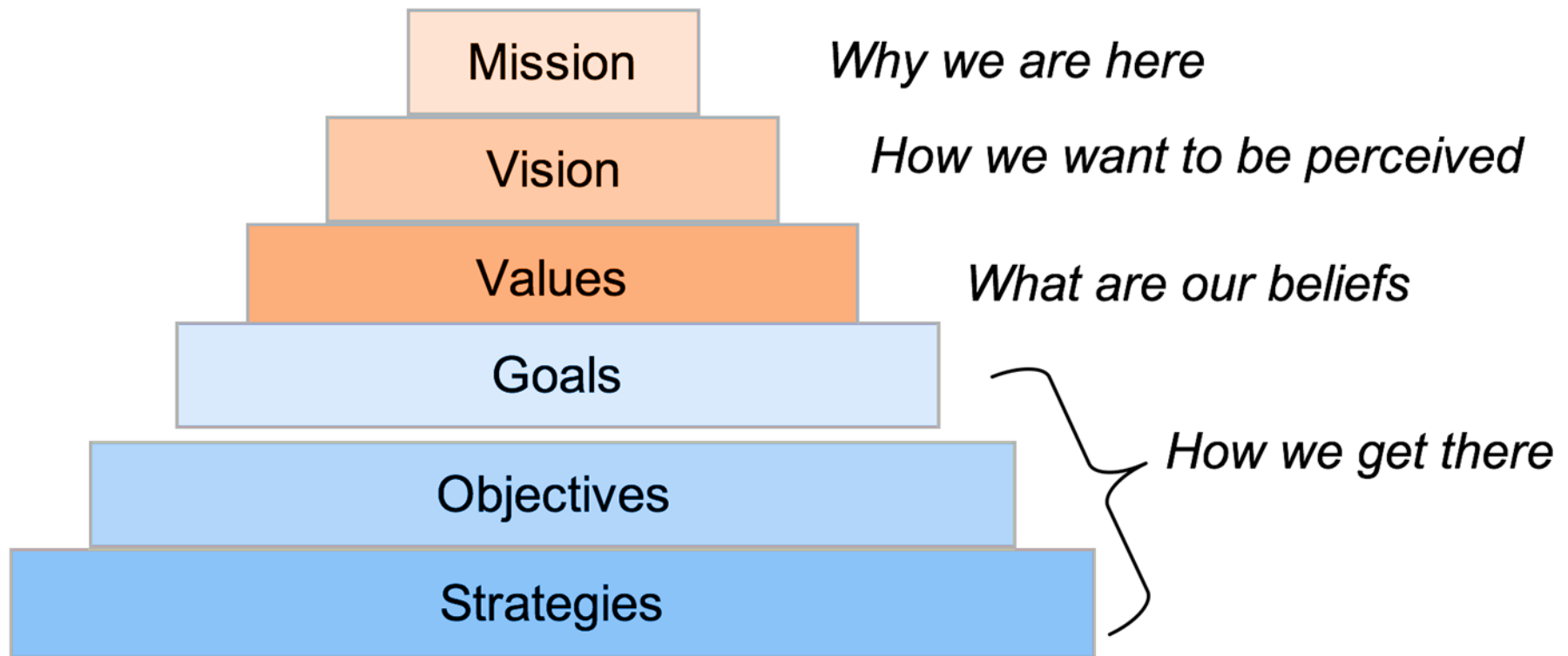
- 4. Data can help bridge the gap!

  - (What? So What? Now What?)

# Data 2.0: What? So What? Now What?

---

2. Most organizations have big dreams for the future.



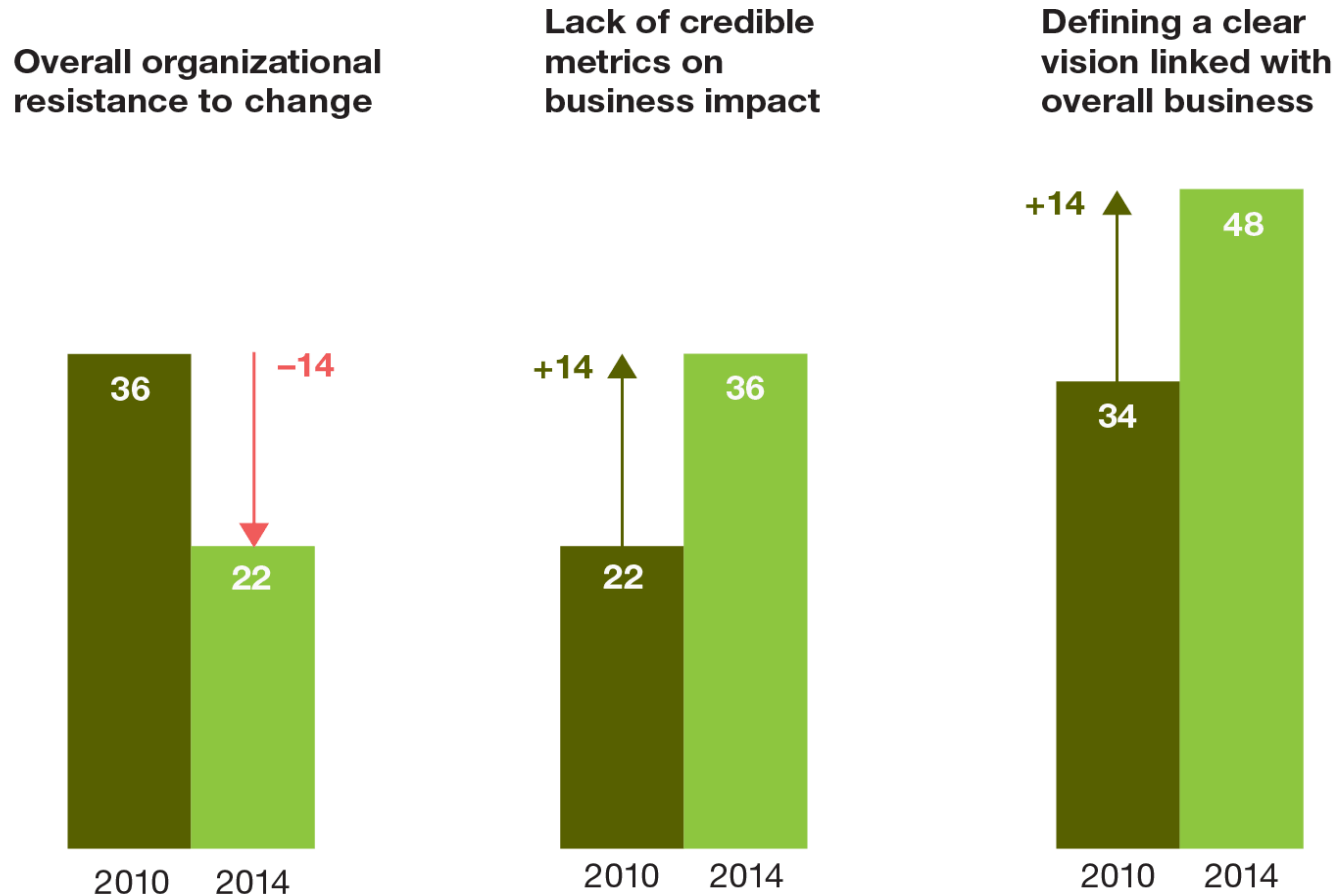
# Data 2.0: What? So What? Now What?

---



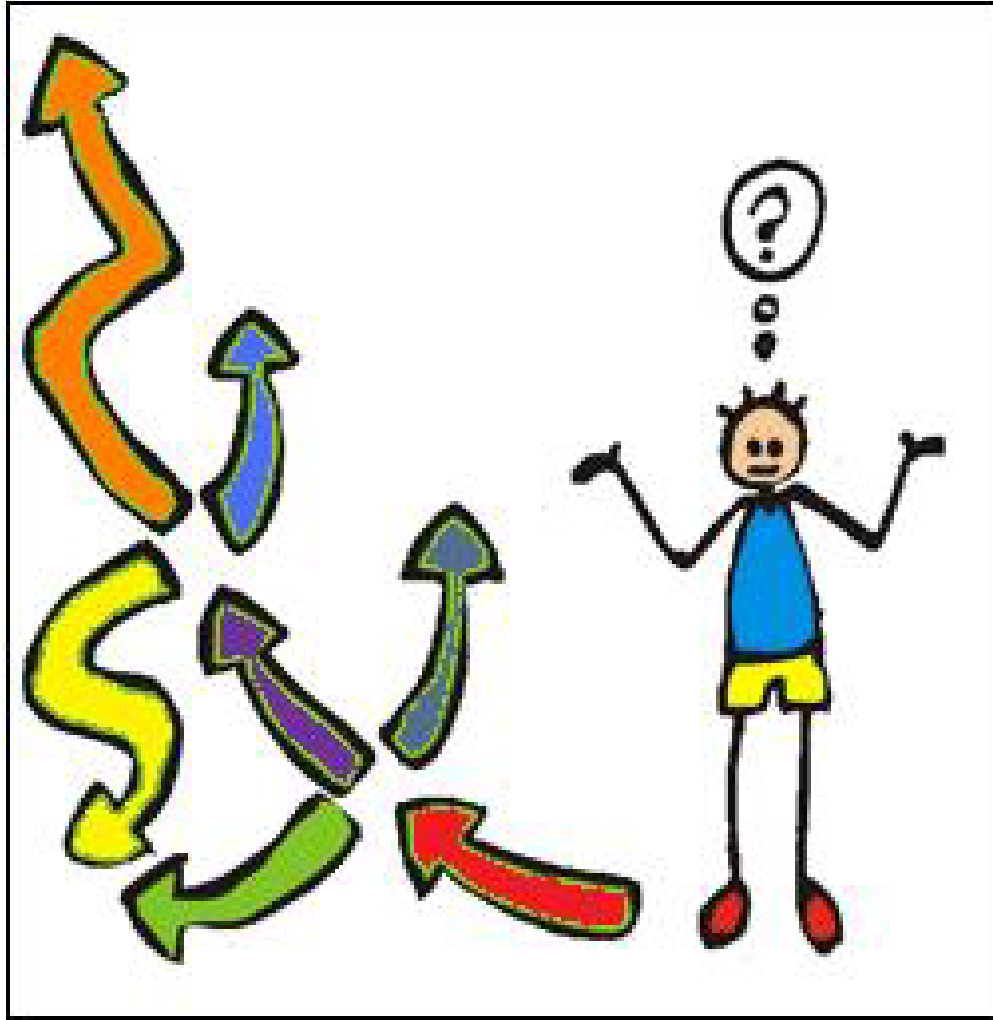
# Data 2.0: What? So What? Now What?

“Resistance to change is down, but defining a vision and metrics for capability building is becoming more of a challenge. “



# Data 2.0: What? So What? Now What?

---





# Data 2.0: What? So What? Now What?

---

## 3. While struggling to accomplish dreams of the past



# Data 2.0: What? So What? Now What?

---



# Data 2.0: What? So What? Now What?

---

## Reduce Cost

- Process

- More Effective (output quality)
- ❖ More Efficient (output timeliness)

- People

- Increase knowledge (training, education, varying experiences)
- Increase Productivity
  - Improve Employee Engagement
  - Improve Employee Satisfaction

# Data 2.0: What? So What? Now What?



**“Enough with all of the Strategic Planning,  
just get out there and kill something!”**

# Data 2.0: What? So What? Now What?

---

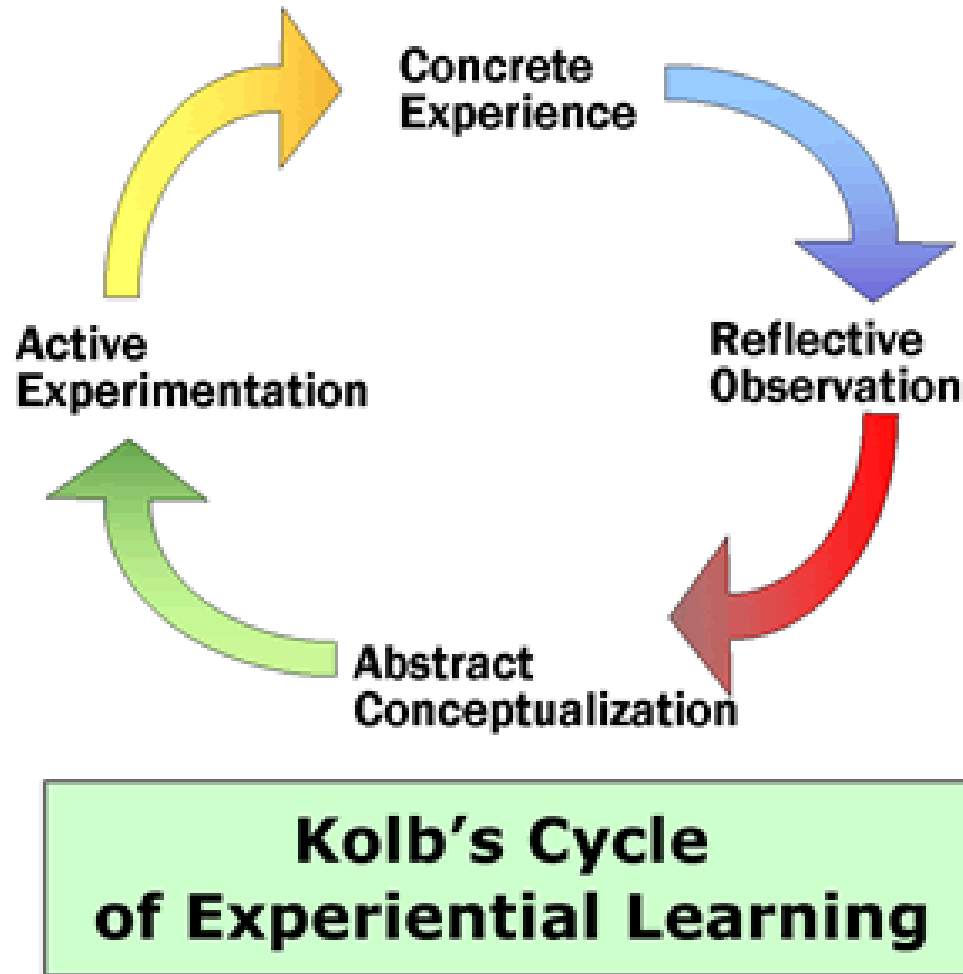
## 4. Data can help bridge the gap!

Got  
*Data?*



# Data 2.0: What? So What? Now What?

---



# Data 2.0: What? So What? Now What?

---

The Simplest  
Experiential  
Learning  
Cycle

**DO IT.**

**Now What?**

What will I do differently next time?

**What?**

What happened?  
What were the results?

**So What?**

What do these  
results imply?  
How did I influence  
the outcome?



# Data 2.0: What?



# Data 2.0: So What?



## TELLING YOUR STORY — THROUGH — DATA



# Data 2.0: Now What?

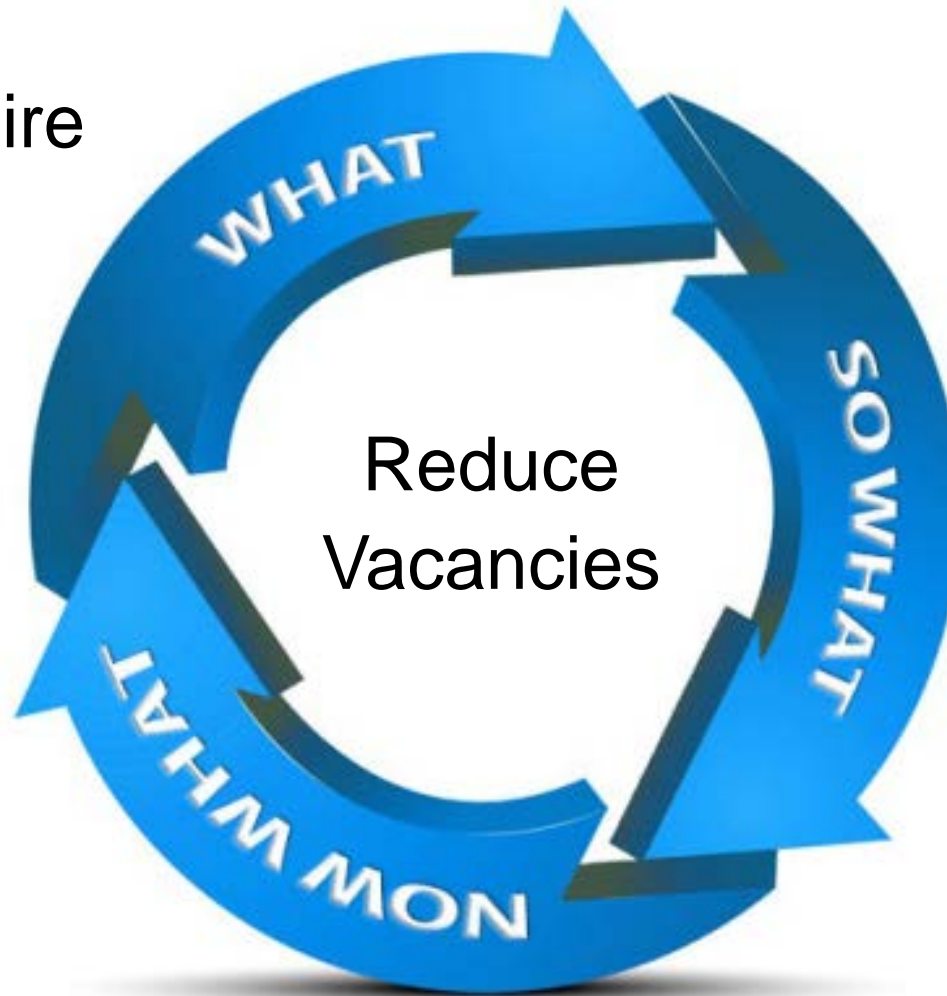
## CHANGING YOUR STORY THROUGH DATA



# Data 2.0: What? So What? Now What?

---

Time to Hire



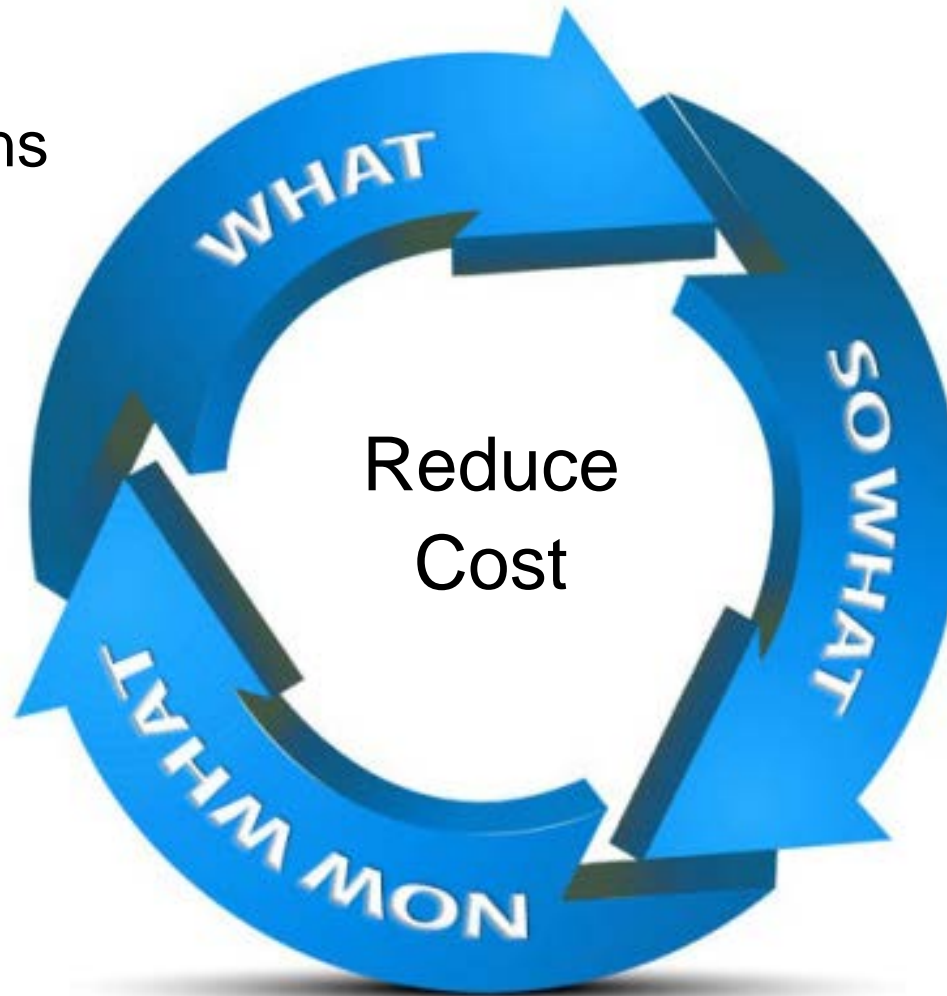
Pinch Points

Improve  
Process

# Data 2.0: What? So What? Now What?

---

Hiring  
Transactions



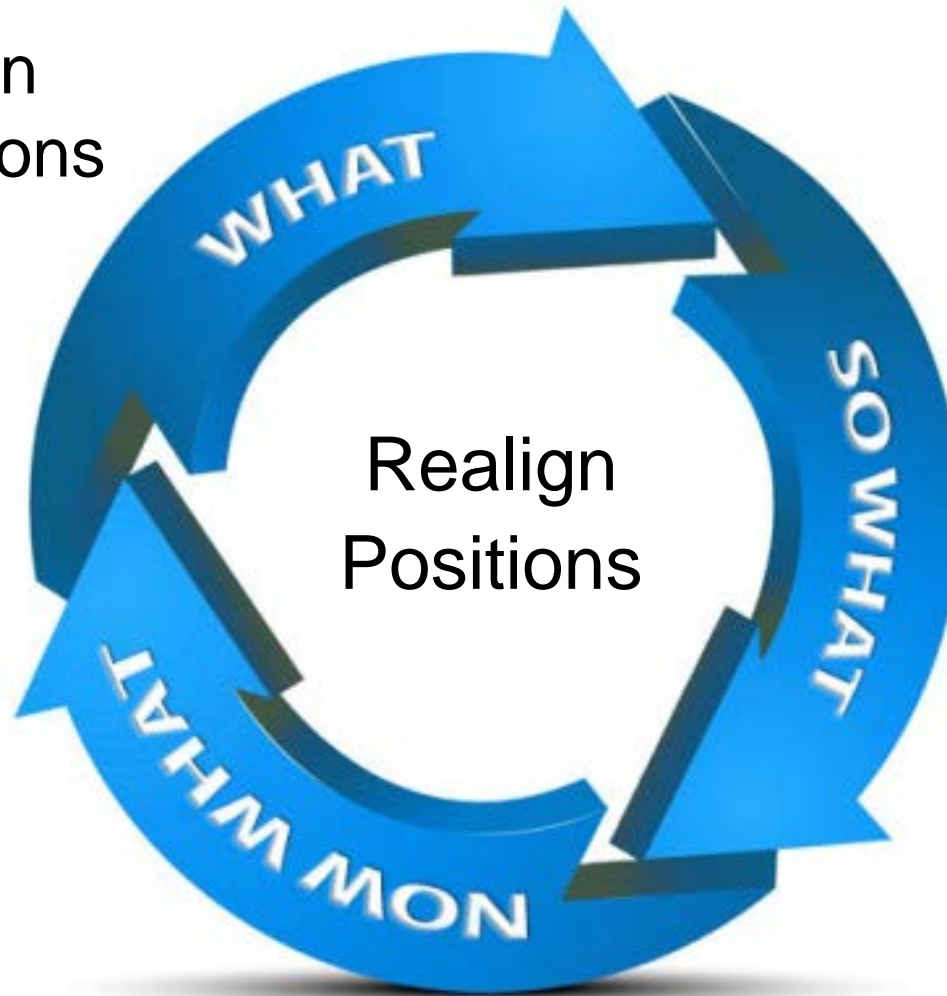
Waste

Improve  
Process

# Data 2.0: What? So What? Now What?

---

Position  
Descriptions



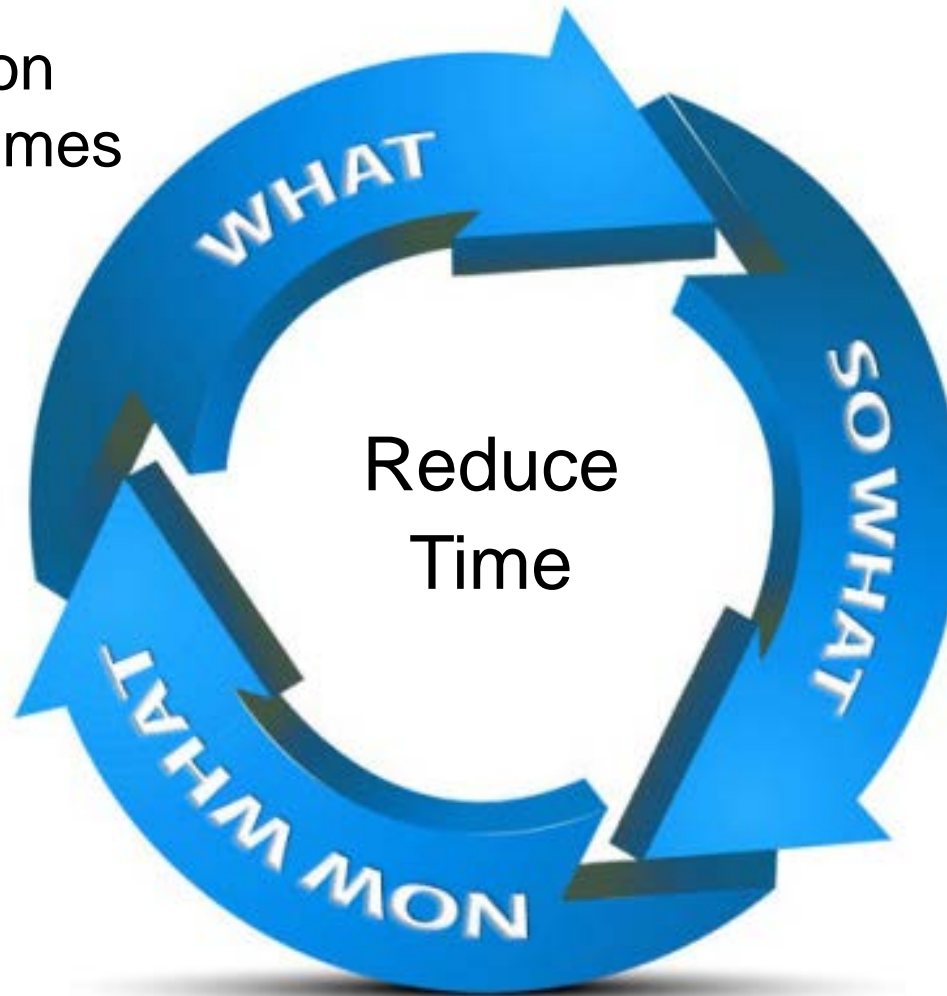
Excessive  
Variation

Improve  
Process

# Data 2.0: What? So What? Now What?

---

Classification  
Completion Times



Pinch Points

Improve  
Process



# Data 2.0: What? So What? Now What?

---



# Data 2.0: What? So What? Now What?

---



# Data 2.0: What? So What? Now What?

---

**"Data by itself is useless.  
Data is only useful if  
you apply it."**

**Todd Park**  
InspirationBoost.com

# Data 2.0: What? So What? Now What?

---



# Contact Information

---

Jay D. Offenberger

Data Analyst

Employment Services Division



**Administrative Resource Center**

Bureau of the Fiscal Service

[Jay.Offenberger@fiscal.treasury.gov](mailto:Jay.Offenberger@fiscal.treasury.gov)

304-480-7133